

# *Using Hybrid Dynamic Bayesian Networks to model Operational Risk in Finance*

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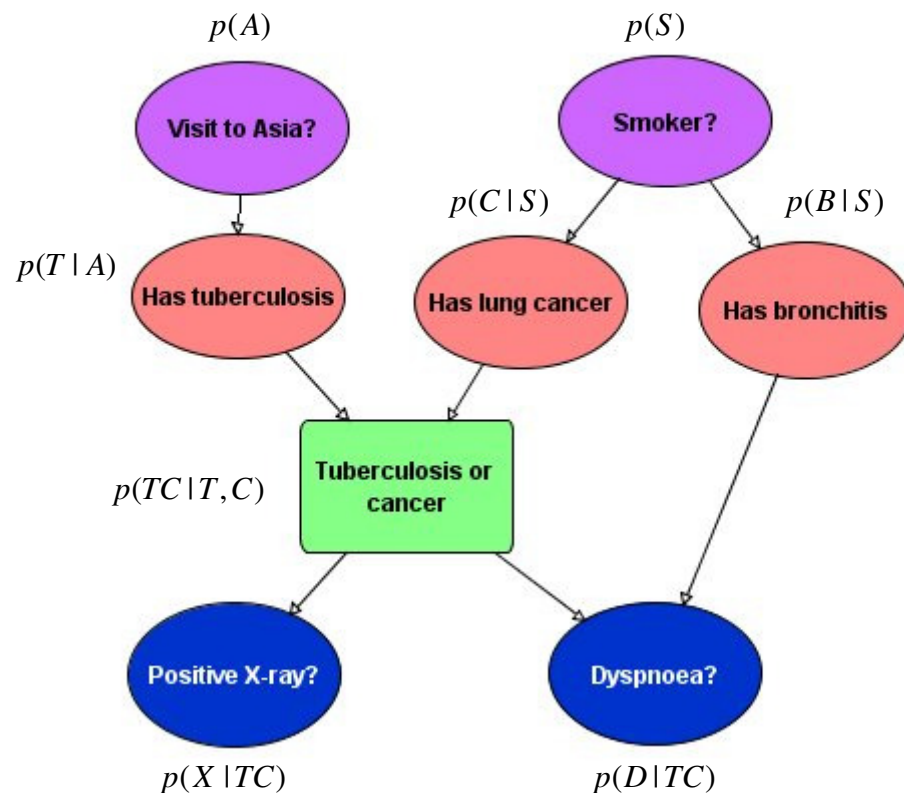
# Contents

- Overview of Bayesian Networks
  - Discrete/Hybrid BNs
  - Dynamic discretization
- Operational Risk Application
  - Resiliency perspective
  - Rogue Trading

# Bayesian networks

# Use DAG to factorise Joint Distribution

Full probability model specified by graph and by conditional probabilities:



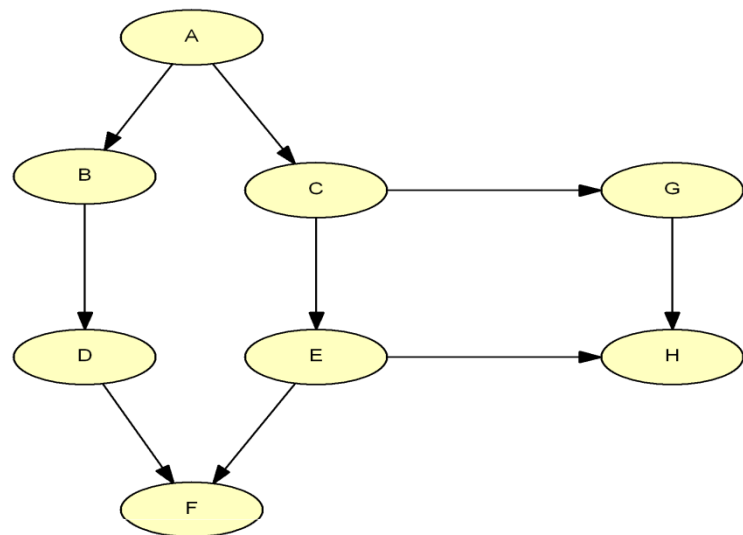
$$p(X_1, \dots, X_d) = \prod_{i=1}^d p(X_i | pa(X_i))$$

$$p(A, S, T, C, B, TC, X, D) = \\ p(A)p(T|A)p(S)p(C|S)p(B|S) \\ p(TC|T,C)p(X|TC)p(D|TC)$$

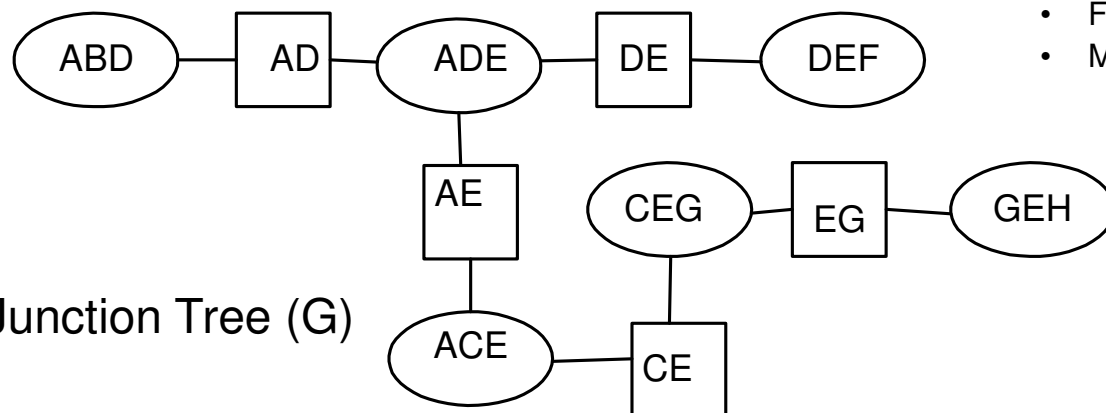
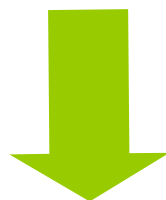


From  $2^8 - 1 = 255$  parameters to  
 $1+2+1+2+2+4+2+4 = 18$

# Step 1: Identify Cliques and Create Junction Tree



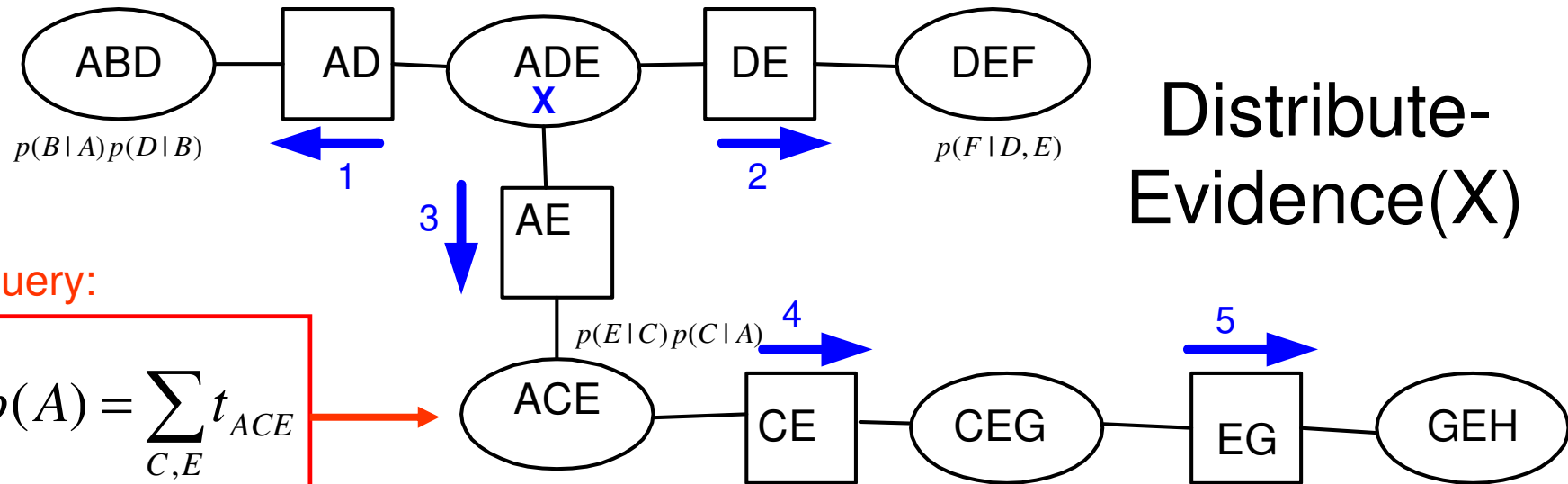
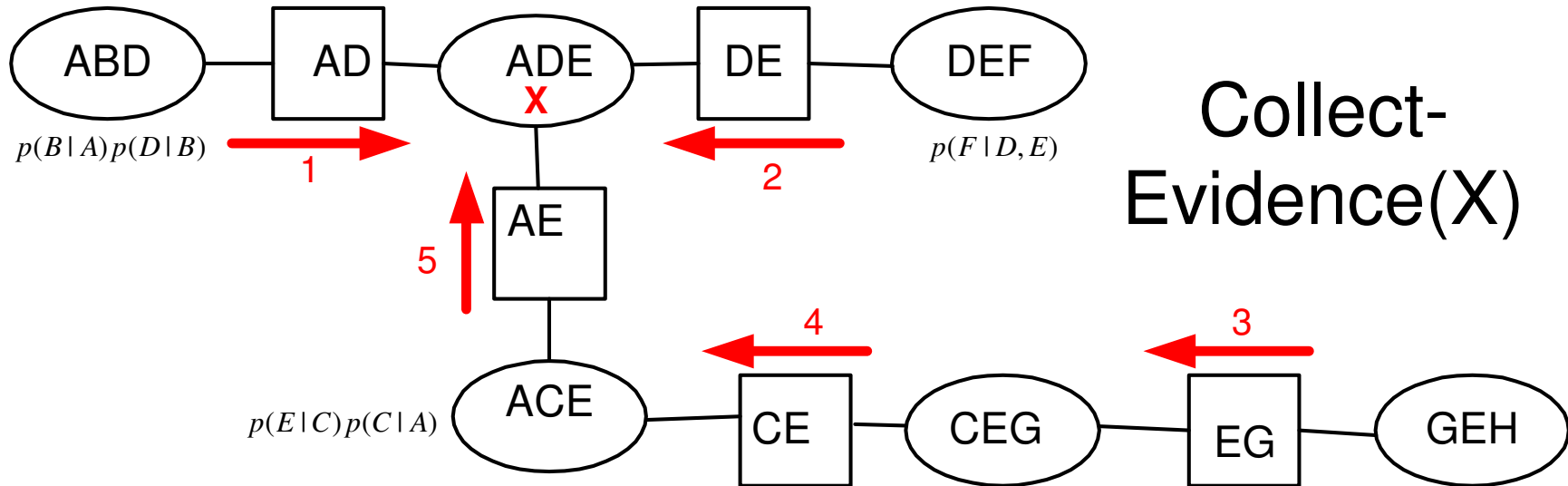
BN (G)



Junction Tree (G)

- Aim to compute posterior marginal distributions for variables of interest conditioned on evidence/data
- Methods:
  - Variable elimination or message passing algorithms: JunctionTree, PolyTree, Shenoy-Shafer etc.
- Propagate evidence through junction tree
  - When evidence entered calculate changes to BN locally
  - Propagate impact of evidence globally through junction tree
  - Use message passing to update likelihoods throughout BN
  - Calculations done using:
    - Bayes theorem (table multiplication and modular calculation)
    - Fundamental rule (table division)
    - Marginalisation (table factoring)

# Step Two: Propagation – Collect and Distribute



Query:

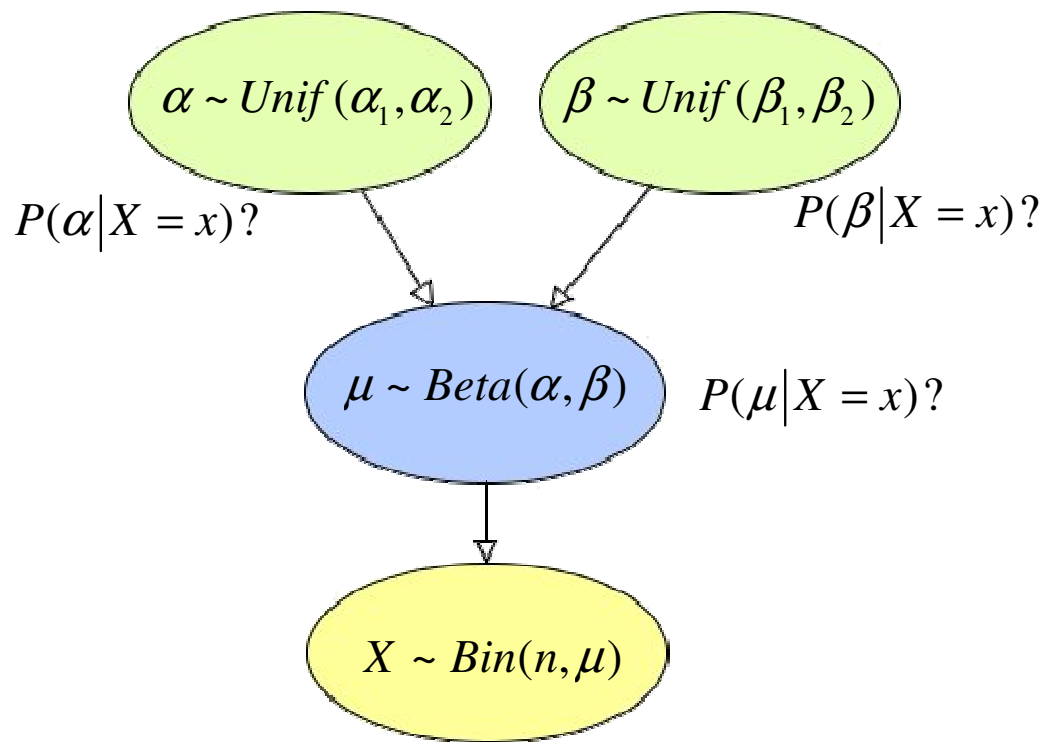
$$p(A) = \sum_{C,E} t_{ACE}$$

# Properties and Problems

- Inference in discrete models is:
  - Exact
  - Modular
  - NP hard in principle but in practice many models are feasible with acceptable performance
- If all variables are continuous then use analytical solutions (assuming conjugacy) or approximations
- But what about continuous variables in BNs?
  - Continuous Gaussian (CG) distributions
  - Uniform (static) discretisation

# Properties and Problems

What about Bayesian statistical inference?



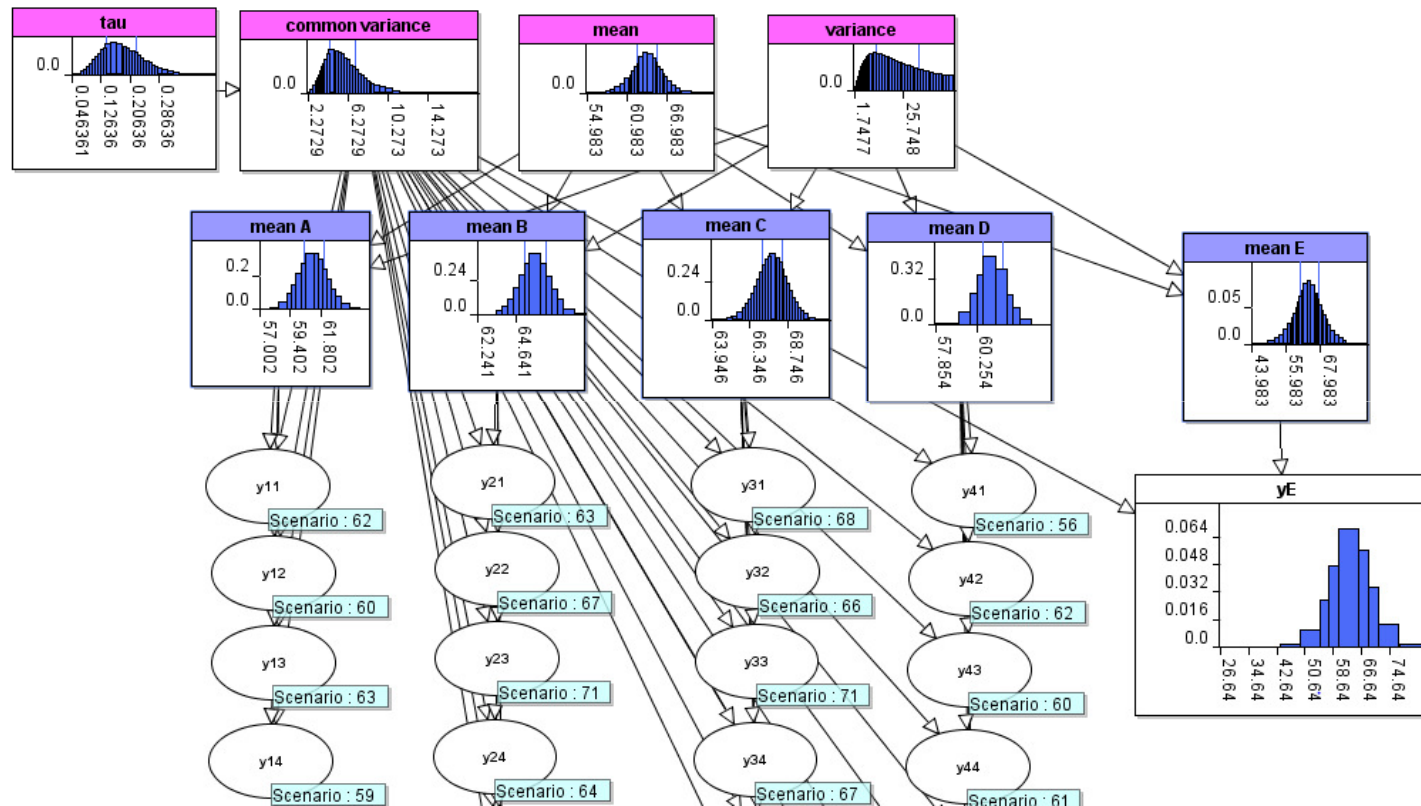
- (Near) Impossible in previous generation of BN algorithms

- E.g. for hybrid models

Need to use stochastic approximations: Monte Carlo Markov Chain (MCMC) – Gibbs sampling



# Bayesian Hierarchical Models



- Two level hierarchical normal model as HBN
- Take four groups, A-D, learn hyper parameters from data
- Predict parameters for unknown, new group, E

# Static Discretization

$X$  Continuous valued node

$$\Omega_X = [x_1, x_2], [x_1, x_2], \dots, [x_{n-1}, x_n]$$

$\Omega_S$  Cartesian product of  $X \in S$   $\Omega_S = \otimes \{\Omega_X \mid X \in S\}$

$$P(X) = \sum_{y \in \Omega_{S-X}} P(X, y)$$

Intervals of  $\Omega_S$  defined in advance

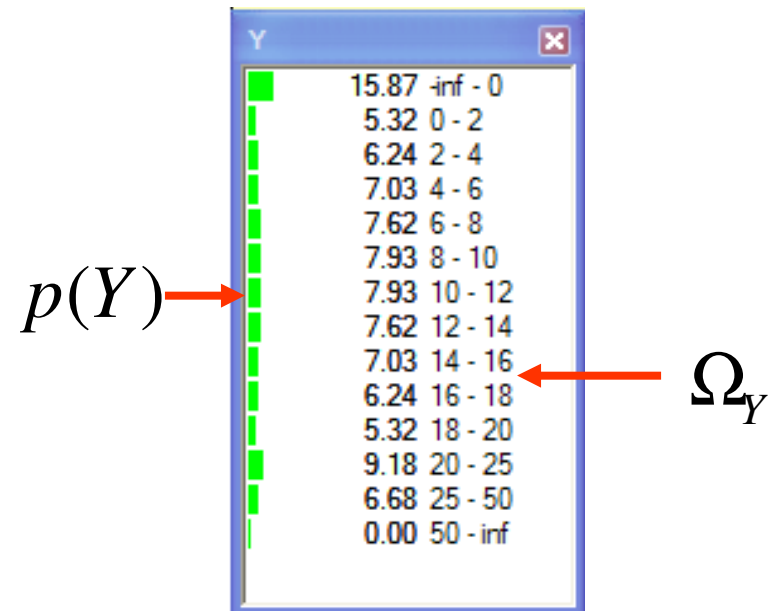
1. Discretize uniformly the domain  $\Omega_X$  of the density function  $f$  as  $\Omega_X = \bigcup \omega_i$
2. Define the discretized density function  $f_D$  as piecewise uniform (with constant value given by the mean value of  $f$  in each subregion )

# Problems with Static Discretization

- The discretization is defined in advance and remains fixed throughout all subsequent stages regardless of any new conditional evidence
- High density regions (HDRs) need to be known in advance
- Trade-off between precision and computational cost

Example:

$$f(Y) = N(10, 100)$$



Hugin

# Solution - Dynamic Discretisation

Stage 1: Given a discretisation  $\Omega = \bigcup \omega_i$  of the domain  $\Omega$  of the density function  $f$ , define the discretised density function  $f_D$  as piecewise constant in each subregion  $\omega_i$  (with constant given by the mean value of  $f$ )

Stage 2: Find a discretisation  $\{\omega_i\}$  that minimises the relative entropy error

$$E_j = \left[ \frac{f_{\max} - \bar{f}}{f_{\max} - f_{\min}} f_{\min} \log \frac{f_{\min}}{\bar{f}} + \frac{\bar{f} - f_{\min}}{f_{\max} - f_{\min}} f_{\max} \log \frac{f_{\max}}{\bar{f}} \right] |\omega_j|$$

\* Upper bound approximation to Kullback-Leibler (KL) distance

# Outline of DD Algorithm

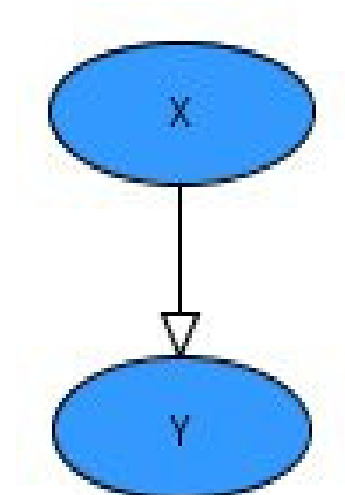
- Convert BN to Junction Tree
  - Choose initial discretisation  $\Omega^{(0)}$  for all continuous variables
  - FOR iterations  $k = 1, 2, \dots, n$ 
    - FOR all continuous nodes  $X_i$ 
      - Calculate  $p^{(k)}(X_i \mid \text{parents}\{X\}, e)$  on  $\Omega^{(k-1)}$
      - Propagate model using collect() and distribute()
      - Query model to get posterior marginal  $p^{(k)}(X_i \mid e)$
      - Calculate Sum Entropy Error  $E_k$  for  $p^{(k)}(X_i \mid e)$
      - IF  $E_k$  is acceptable STOP
      - ELSE create new  $\Omega^{(k)}$  by splitting interval with  $\max(E_j)$
- ENDFOR
- ENDFOR

# Example: Mixture of Gaussians

Conditional distributions:

$$p(X = \text{false}) = 0.5, \quad p(X = \text{true}) = 0.5$$

$$p(Y | X) = \begin{cases} \text{Normal}(10, 100) & X = \text{false} \\ \text{Normal}(50, 10) & X = \text{true} \end{cases}$$



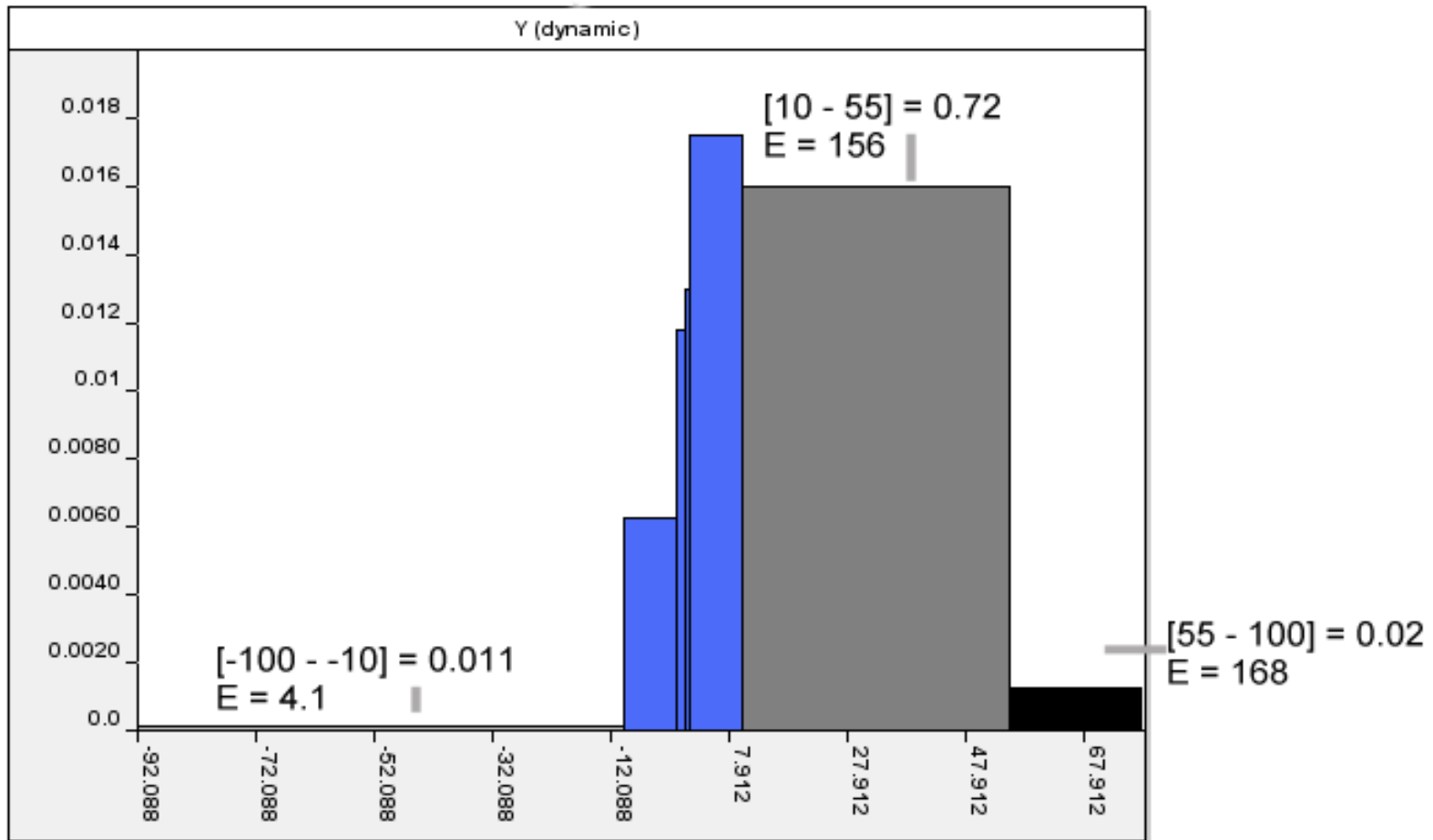
Marginal distribution:

$$p(Y) = \sum_x p(X) p(Y | X) = \frac{1}{2} [\text{Normal}(y; 10, 100) + \text{Normal}(y; 50, 10)]$$

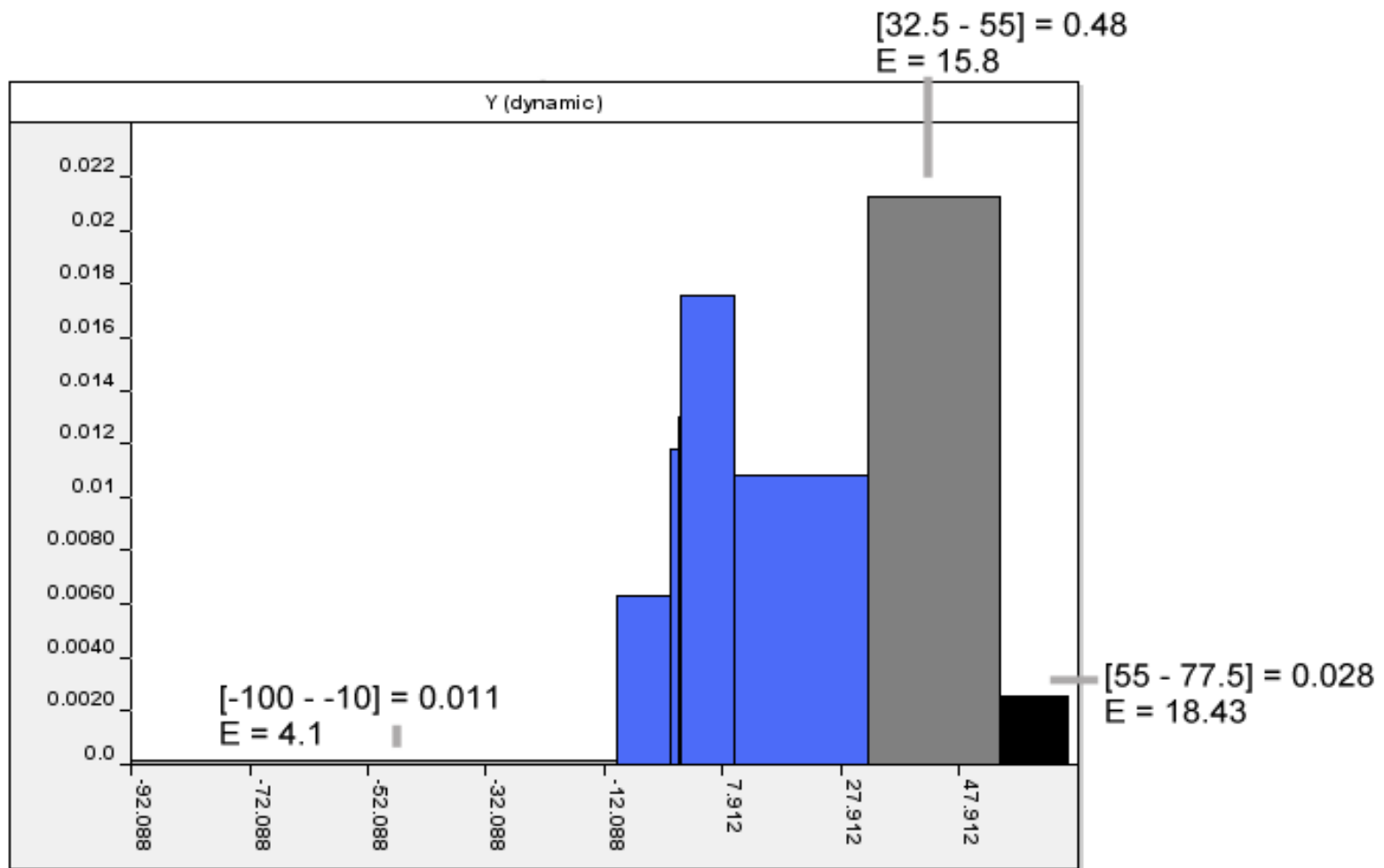
$$E[Y] = \int y f(y) dy = \lambda_1 \int y N(y | \mu_1, \sigma_1^2) dy + \lambda_2 \int y N(y | \mu_2, \sigma_2^2) dy = \lambda_1 \mu_1 + \lambda_2 \mu_2 = 30$$

$$\text{Var}[Y] = \lambda_1 (\sigma_1^2 + \mu_1^2) + \lambda_2 (\sigma_2^2 + \mu_2^2) - (\lambda_1 \mu_1 + \lambda_2 \mu_2)^2 = 455$$

# After 2 iterations

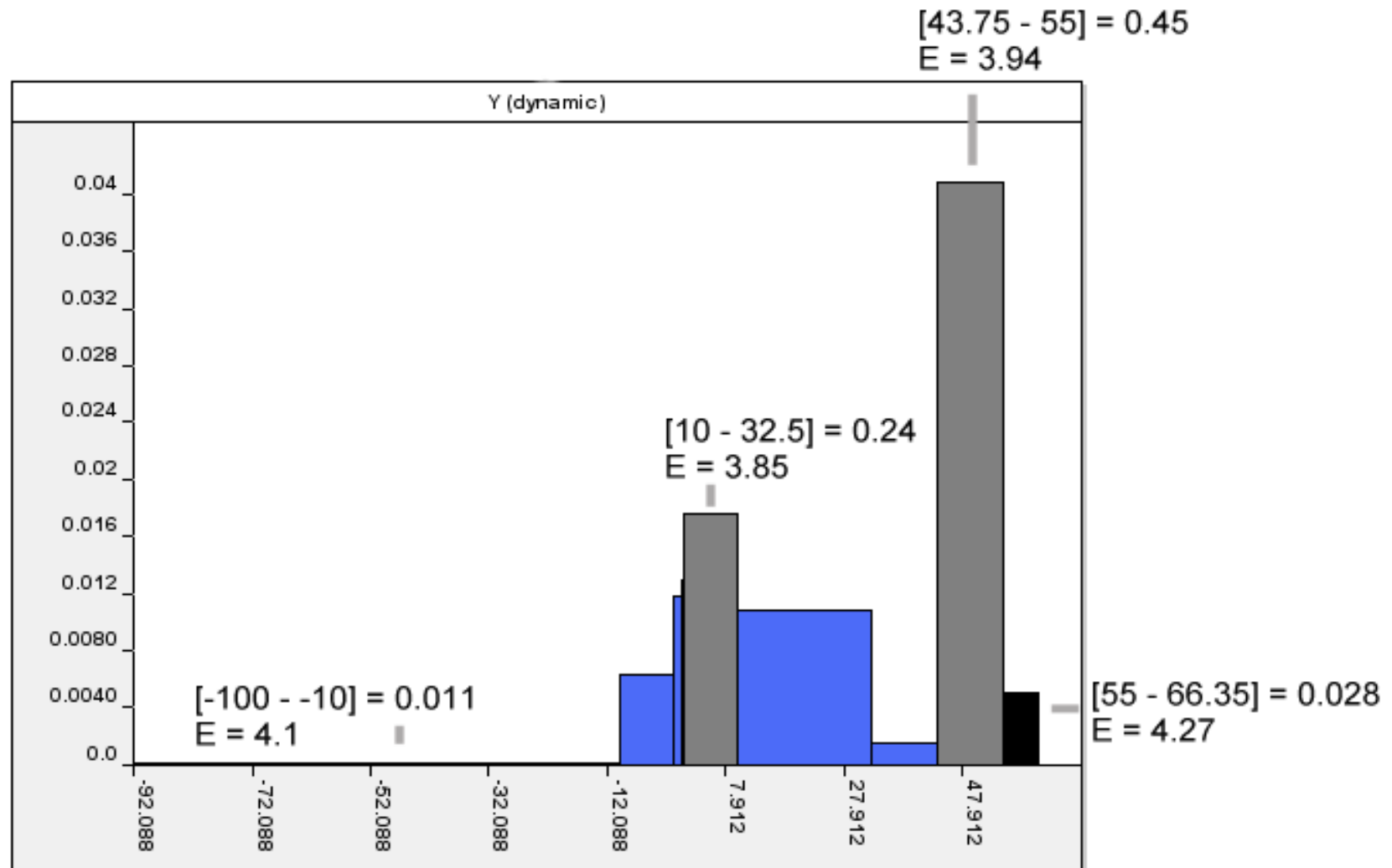


# After 4 iterations

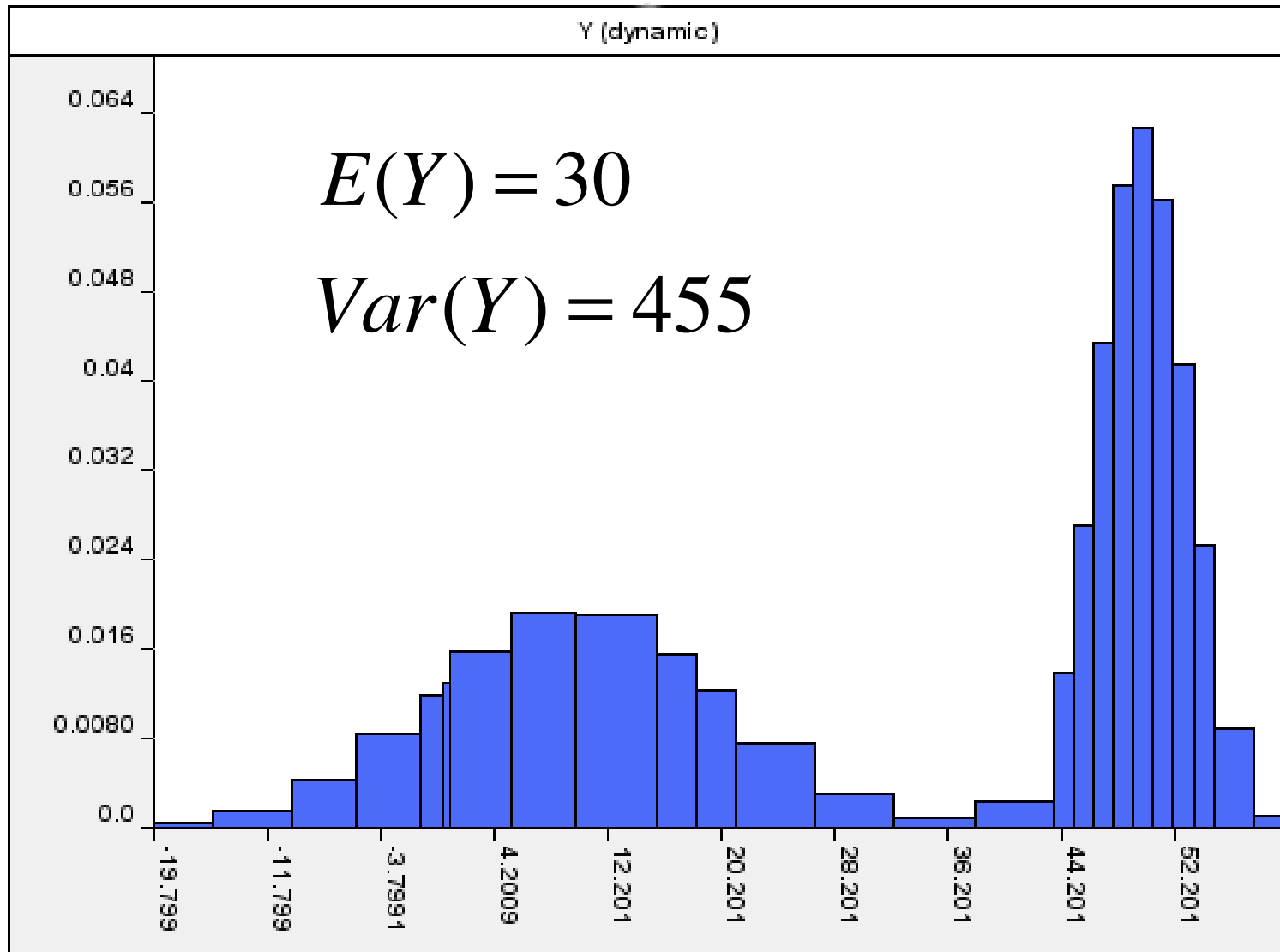




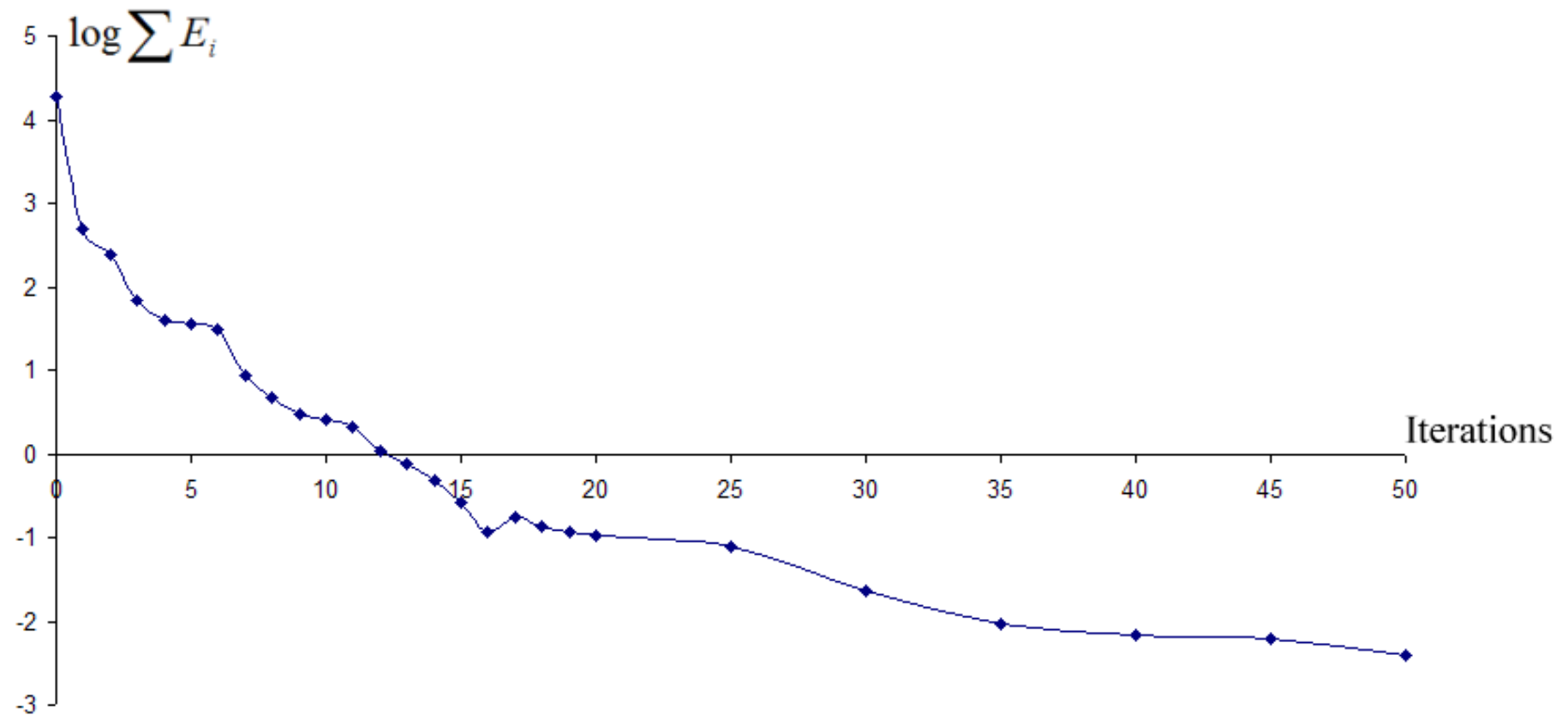
# After 6 iterations



# After 25 iterations



# Convergence of sum Entropy Errors for $Y$

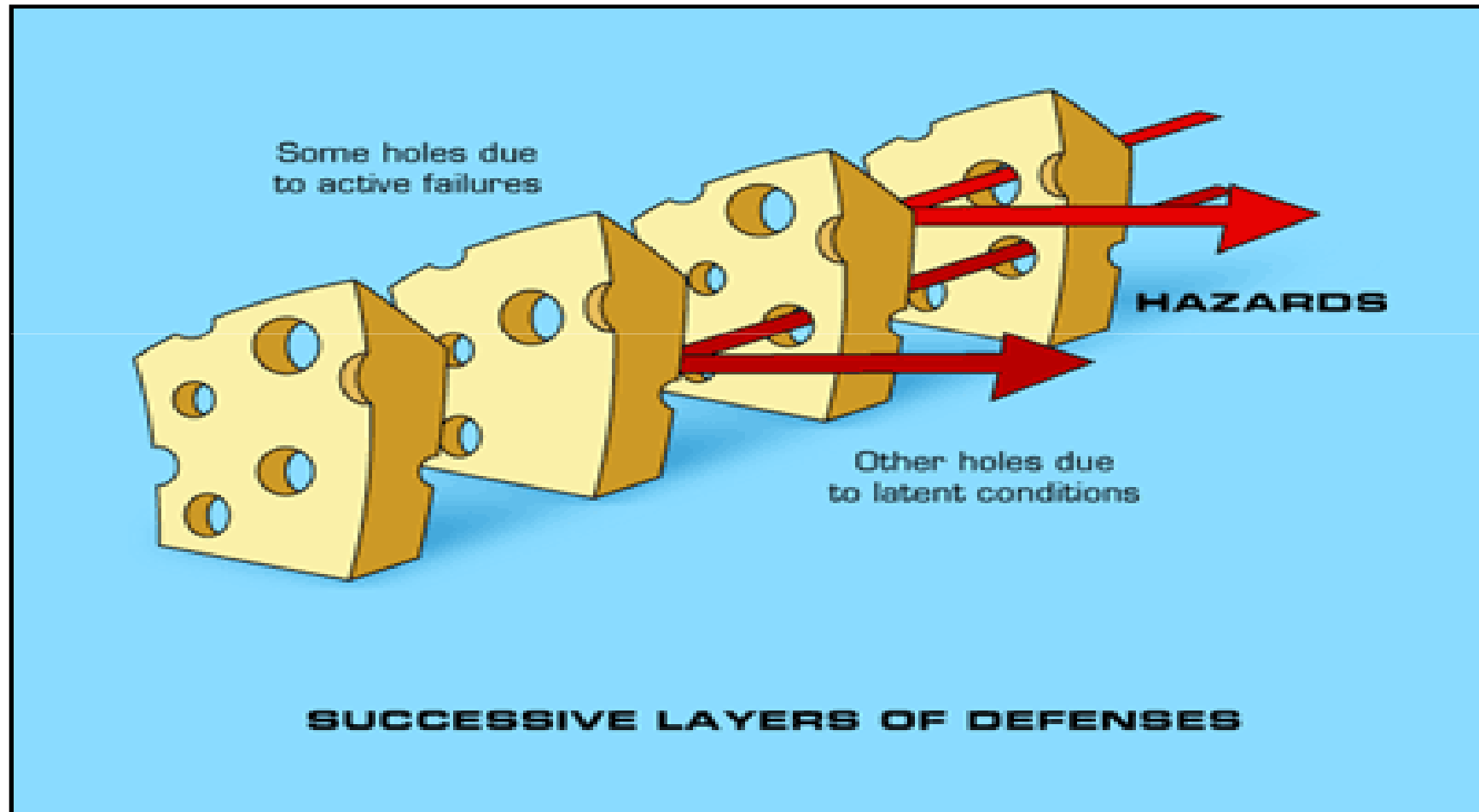


Operational risk

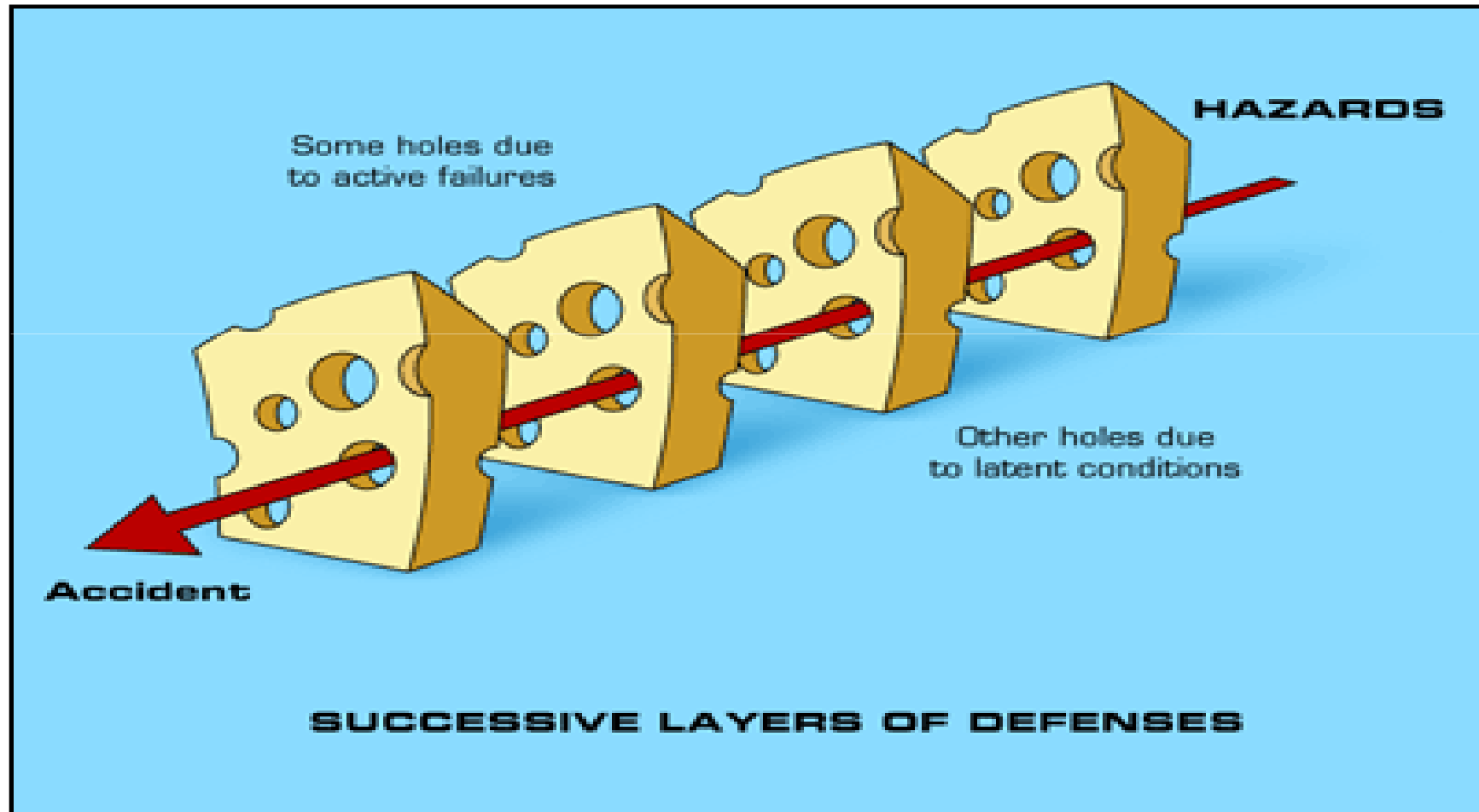
# Resiliency Perspective

- Operational risk is faced by all organisations.
  - Human error main cause of a catastrophic event
  - ....but without latent weaknesses in organisation the event would not reach catastrophic proportions.
- OpRisk modelling cannot solely involve the investigation of statistical phenomena

# The “Swiss Cheese” Accident Model



# The “Swiss Cheese” Accident Model

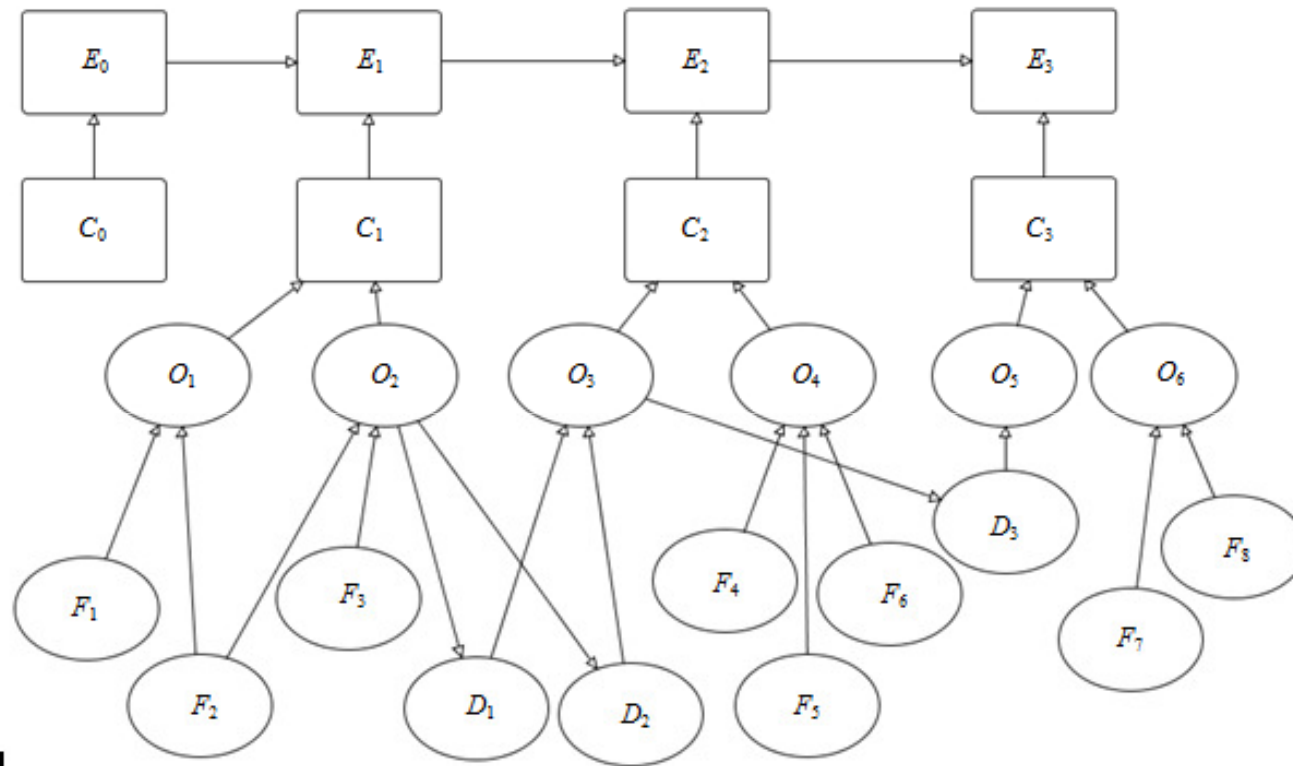


# Rogue Trading

- Process
  - Trade request – Conduct Trade – Registration of Trade – Reconciliation check, Settlement and Netting – Entering of Trade on Trading Books
- Controls (prevent, limit and mitigate loss)
  - Front office control environment (the control environment affects the probability of unauthorised trading)
  - Back office reconciliation checks (performed per trade)
  - Market positions and results monitoring, VaR calculation (periodical)
  - Audit checks (periodical but not as often as the market checks)



# Loss Model



E - Events

C - Controls

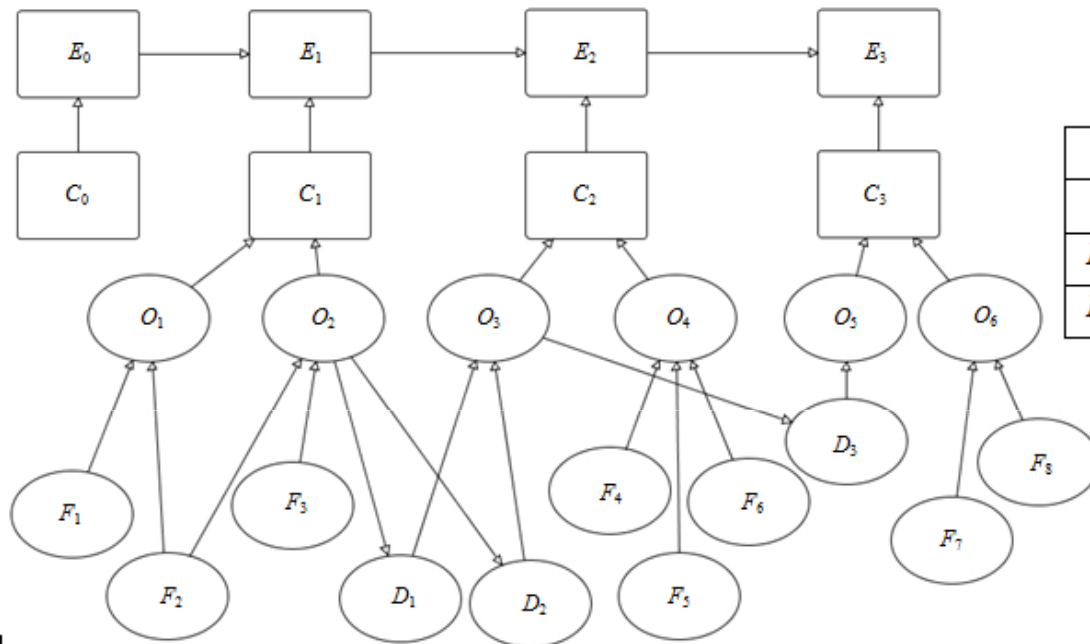
O – Operational Failures

C - Causal Factors

D – Dependency Factors

$$p(E, C, O, F, D) = \prod_{t=1}^T \prod_{s=1}^t \prod_{j=1}^m \prod_{i=1}^n \prod_{k=1}^o p(E_t | E_{t-1}, C_t) p(C_t | O_{C_t}) p(O_j | F_{O_j}, D_{O_j}) p(D_k | O_{C_{t-s}}) p(F_i) p(C_0)$$

# Conditional Probability Tables



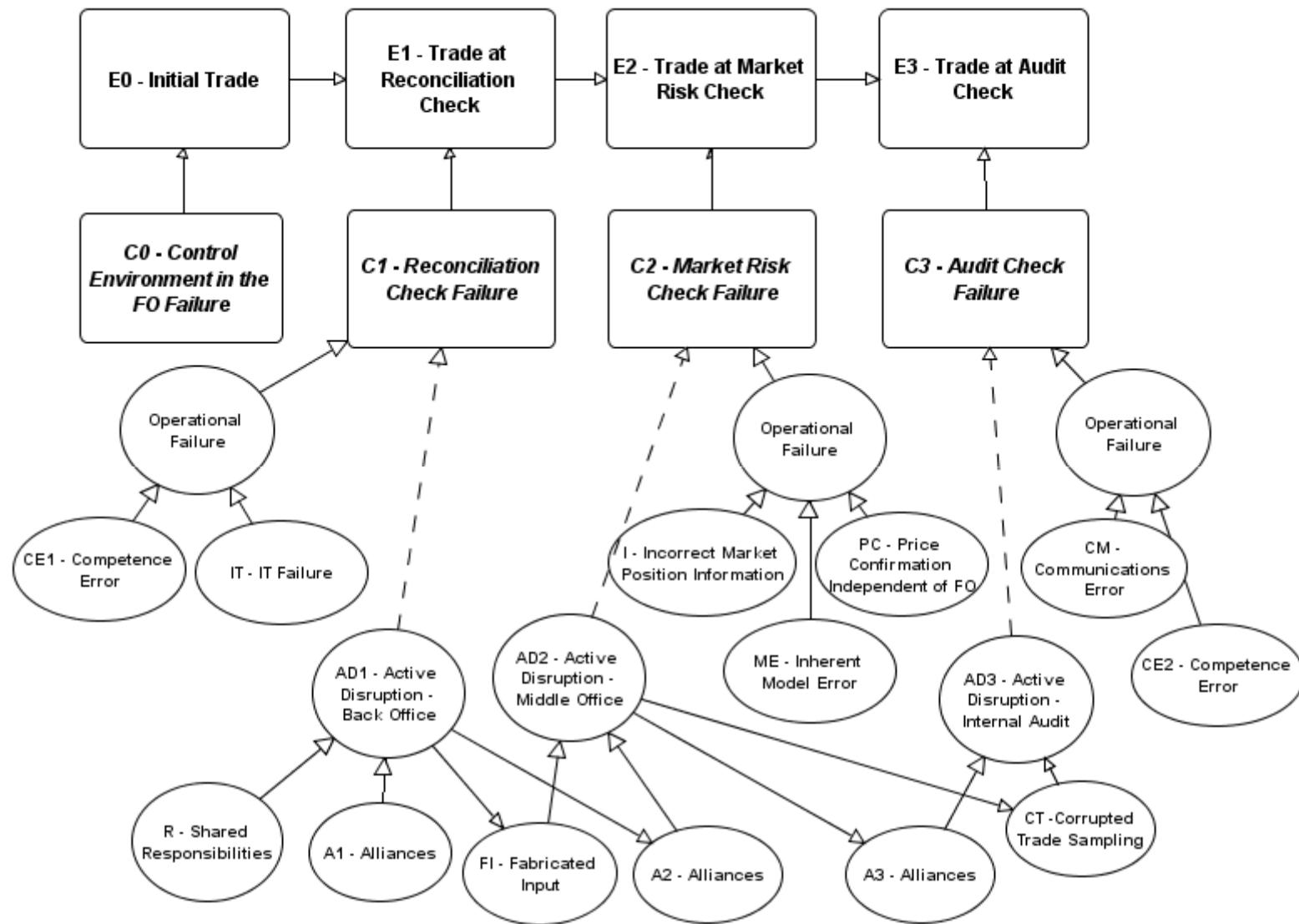
$$p(E_t | E_{t-1}, C_t)$$

	$E_{t-1} = fail$		$E_{t-1} = Ok$	
	$C_t = fail$	$C_t = Ok$	$C_t = fail$	$C_t = Ok$
$E_t = fail$	1	0	0	0
$E_t = Ok$	0	1	1	1

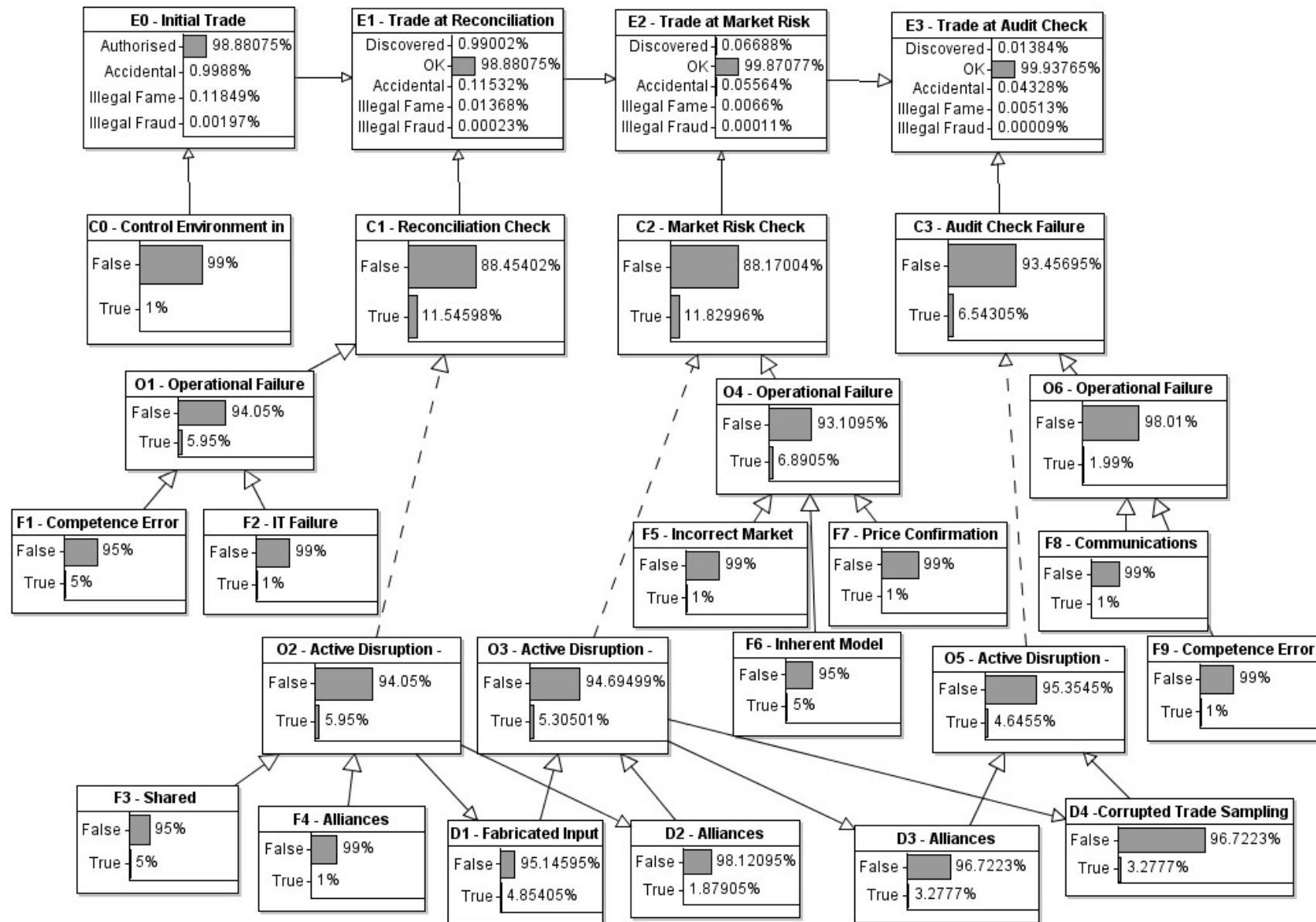
$$p(C_1 = fail | O_1, O_2) = \begin{cases} 1 & \text{if } O_1 \cup O_2 = fail \\ 0 & \text{otherwise} \end{cases}$$

	$O_1 = fail$	$O_1 = Ok$
$C_1 = fail$	0.8	0
$C_1 = Ok$	0.2	1

# Example Loss Model



# Executing the Loss Model



# Loss Severity Model

$p(E_t = e_t^L) = p_{e_t^L}$  Probability of loss for particular event type

$N_{e_t^L} \sim \text{Bin}(W_{e_{t-1}^L}, p_{e_t^L})$  Number of events per type

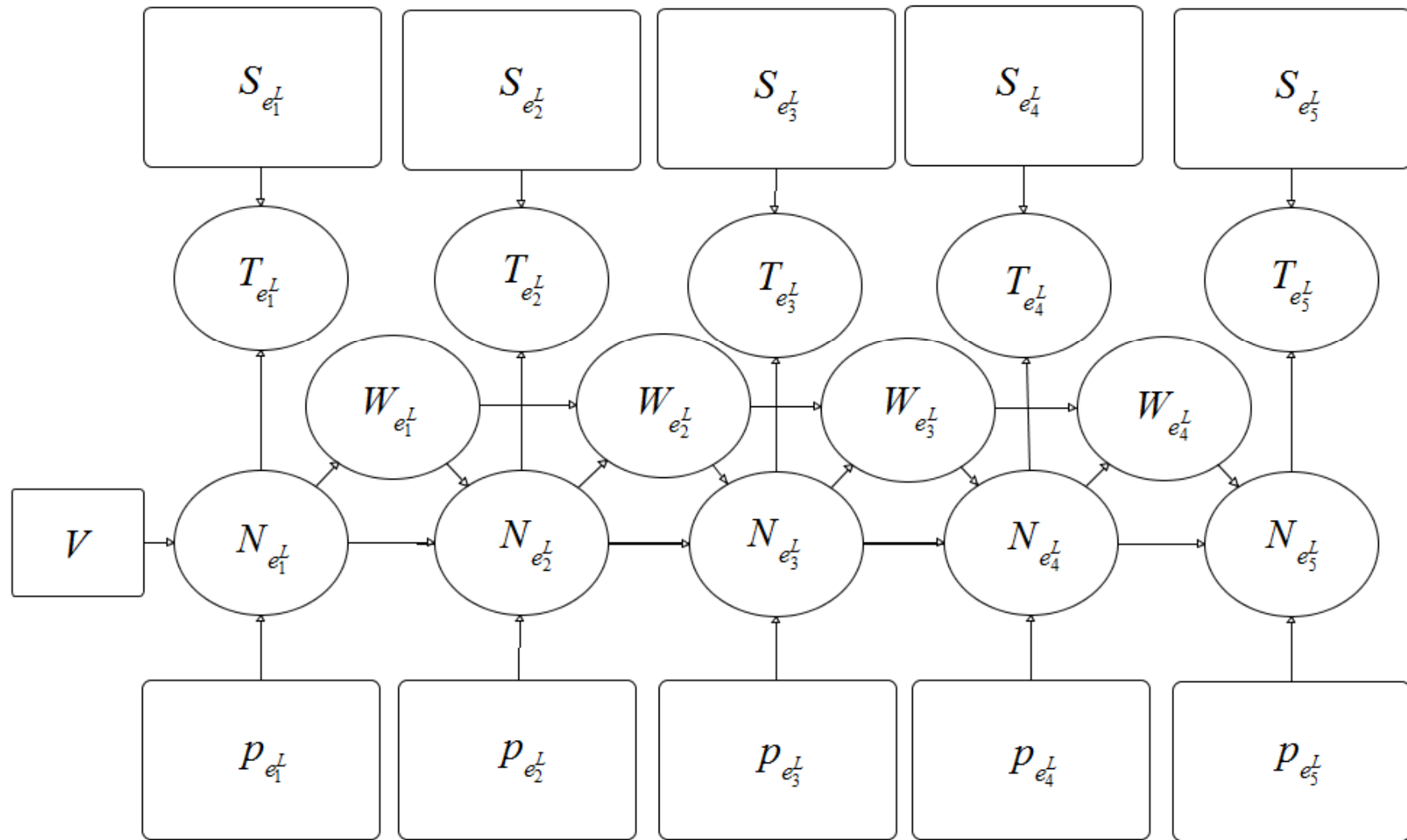
$W_{e_{t-1}^L} = V - \sum_{t=1}^{t-1} N_{e_{t-1}^L}$  Volume of events (transactions)

$T_{e_t^L} = S_{e_t^L} \times N_{e_t^L}$  Total losses = severity x number of events

$$f(T_{e_t^L}) = \sum_{S_{e_t^L}, N_{e_t^L}, W_{e_{t-1}^L}} f(T_{e_t^L} | S_{e_t^L}, N_{e_t^L}) f(N_{e_t^L} | W_{e_{t-1}^L}, p_{e_t^L}) f(S_{e_t^L})$$

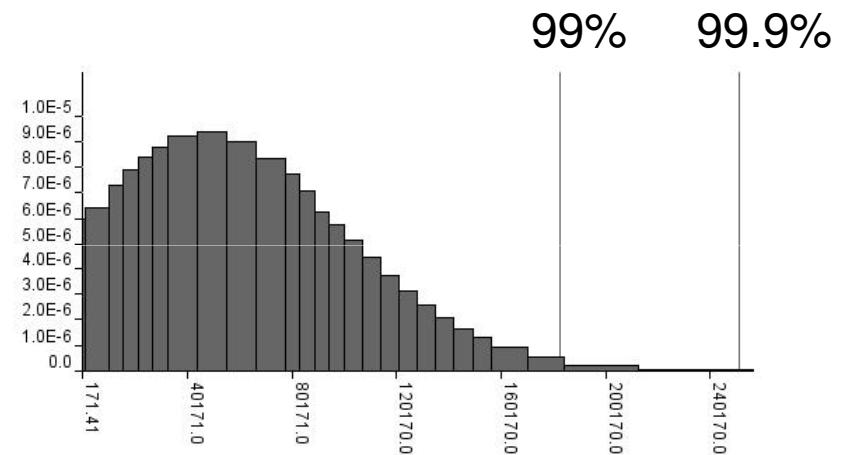
$f(A) = \sum_{\mathbf{T}_{e_t^L}} f(A | \mathbf{T}_{e_t^L}) f(\mathbf{T}_{e_t^L})$  Total aggregated losses

# Loss Severity Model



# Executing Loss Severity Model

Loss severity	$\mu$	$\sigma^2$
$S_{e_1^{discovered}}$	100	100,000
$S_{e_2^{discovered}}$	200	100,000
$S_{e_3^{discovered}}$	500	100,000
$S_{e_1^{accidental}}$	800	1,000,000
$S_{e_1^{illegal\ fame}}$	1000	1,000,000
$S_{e_1^{illegal\ fraud}}$	5000	1,000,000



**Total losses for all events**

# Final Remarks

- **Structured Method**
  - Bayesian networks are extremely flexible
  - Can combine subjective judgements with data
  - Supports stress testing and scenarios
- **Benefits for Operational Risk**
  - Supports LDA approach
  - Supports causal modelling
  - Flexible modelling framework
  - Optimise capital allocation



# Some References

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