

# Managerial flexibility in incomplete markets and systems of RBSDEs

M. R. Grasselli, C. Gomez

Mathematics and Statistics  
McMaster University

Industrial Optimization Seminar  
Fields Institute, March 03, 2009

# Strategic decision making

We are interested in assigning **monetary values** to strategic decisions. Traditionally, these include the decision to:

- ▶ create a new firm;
- ▶ invest in a new project;
- ▶ start a real estate development;
- ▶ finance R&D;
- ▶ abandon a non-profitable project;
- ▶ temporarily suspend operations under adverse conditions.

# Options in incomplete markets

- ▶ We treat a strategic decision as an option on a **non-traded asset** and price it using the framework of **indifference pricing**.
- ▶ For investments with a fixed exercise date (European option), this problem was treated, for instance, in Hobson and Henderson (2002).
- ▶ For early exercise investment (American option), the problem was solved in Herderson (2005) for the case of **infinite** time horizon.
- ▶ A different utility-based framework (not using indifference pricing), was treated in Hugonnier and Morellec (2004), using the effect of shareholders control on the wealth of a risk averse manager.
- ▶ For finite time horizons, a different version of the problem was solved Porchet, Touzi and Warin (2008) using the reflected BSDEs approach introduced in complete markets by Hamadène and Jeanblanc (2007).

# A gentle introduction to BSDEs in Finance

- ▶ Given a terminal random variable  $\xi \in \mathcal{F}_T$  and a generator function  $f(t, y, z)$ , a solution of a backward SDE is a pair of adapted processes  $(Y, Z)$  satisfying

$$Y_t = \xi - \int_t^T f(s, Y_s, Z_s) ds - \int_t^T Z'_s dW_s, \quad (1)$$

or equivalently

$$dY_t = f(t, Y_t, Z_t) dt + Z'_t dW_t \quad (2)$$

$$Y_T = \xi \quad (3)$$

- ▶ **Theorem** (Pardoux/Peng 1990): If  $\xi$  is square-integrable and  $f$  is uniformly Lipschitz, then the BSDE has a unique square-integrable solution.

## First example: pricing and hedging in a complete market

- Consider the market

$$dB_t = B_t r_r dt, \quad (4)$$

$$dS_t^i = S_t^i \left[ \mu_t dt + \sum_{j=1}^n \sigma_t^{ij} dW_t^j \right] \quad (5)$$

- Given a claim  $\xi \geq 0$ , we look for a portfolio  $(X, \pi)$  satisfying

$$dX_t = r_t X_t dt + \pi_t' \sigma (dW_t + \lambda_t dt) \quad (6)$$

$$X_T = \xi \quad (7)$$

where  $\mu_t - r1_d = \sigma \lambda_t$

- We see that this corresponds to a **linear** BSDE with

$$Y_t = X_t \quad (8)$$

$$Z_t = \sigma' \pi_t \quad (9)$$

$$f(t, Y_t, Z_t) = rY_t + \lambda_t' Z_t \quad (10)$$

## The Markovian Case

- ▶ For given  $(t, x)$ , let  $S_s^{t,x}$  be the solution of the forward SDE

$$S_s = x + \int_t^s \mu(u, S_u) du + \int_t^s \sigma(u, S_u) dW_u, \quad t \leq s \leq T \quad (11)$$

- ▶ Consider then the associated BSDE

$$Y_s = \Phi(S_T^{t,x}) - \int_s^T f(u, S_u^{t,x}, Y_u, Z_u) du - \int_s^T Z_u' dW_u \quad (12)$$

- ▶ When the coefficients satisfy certain Lipschitz and growth conditions, it can be shown that the solution can be written as  $Y_s^{t,x} = u(s, S_s^{t,x})$  and  $Z_s^{t,x} = \sigma' v(s, S_s^{t,x})$  for deterministic Borel functions  $u(\cdot, \cdot)$  and  $v(\cdot, \cdot)$ .
- ▶ Under additional regularity conditions on  $f$  and  $\Phi$  (such as uniform continuity in  $x$ ), it can be shown that the function  $u(t, x) = Y_t^{t,x}$  is a viscosity solution of the PDE

$$u_t + \mathcal{L}u - f(t, x, u, \sigma' u_x) = 0, \quad (13)$$

where  $\mathcal{L}$  is the generator of  $S_t$ .

## Second example: utility maximization

- Now let  $r_t = 0$  and consider the market

$$dS_t^i = S_t^i \left[ \mu_t^i dt + \sum_{j=1}^n \sigma_t^{ij} dW_t^j \right], \quad i = 1, \dots, d \leq n. \quad (14)$$

where  $\mu_t^i, \sigma_t^{ij}$  are predictable uniformly bounded,  $\sigma_t$  is uniformly elliptic and let  $\lambda_t$  be a solution of

$$\sigma_t \lambda_t = \mu_t. \quad (15)$$

- As before, the wealth in a self-financing portfolio satisfies

$$X_t^\pi = x + \int_0^t \pi_s' \sigma_s (dW_s + \lambda_s ds) \quad (16)$$

- We are then interested in the optimization problem

$$u(x) := \sup_{\pi \in \mathcal{A}} E \left[ -e^{-\gamma(X_T^\pi + B)} \right] \quad (17)$$

## Second example (continued): supermartingales

- ▶ To solve (17), we follow Hu/Imkeller/Muller (2004) and look for a family of processes  $R^\pi$  such that
  - ▶  $R_T^\pi = U(X_T^\pi + B)$
  - ▶  $R_0^\pi = R_0$  for all  $\pi \in \mathcal{A}$ .
  - ▶  $R_t^\pi$  is a supermartingale for all  $\pi \in \mathcal{A}$ .
  - ▶ There exists a  $\pi^* \in \mathcal{A}$  such that  $R_t^{\pi^*}$  is a martingale.
- ▶ To construct such family we set

$$R_t^\pi := -e^{-\gamma(X_t^\pi + Y_t^B)}, \quad (18)$$

- ▶ Here  $(Y^B, Z)$  is a solution of the BSDE

$$Y_t^B = B - \int_t^T f(s, Z_s) ds - \int_t^T Z'_s dW_s, \quad (19)$$

for a function  $f$  to be determined.



## Second example (continued): the generator

- ▶ To determine  $f$ , we write  $R_t^\pi$  as the product of a local martingale and a decreasing process.
- ▶ Using the definitions of  $X^\pi$  and  $Y_t$  we find

$$\begin{aligned} R_t^\pi &= -e^{\gamma(x-Y_0)} e^{-\gamma\left[\int_0^t (\pi'_s \sigma_s + Z'_s) dW + \int_0^t (\pi'_s \sigma_s \lambda + f(s, Y_s, Z_s) ds)\right]} \\ &= -e^{\gamma(x-Y_0)} e^{-\gamma\int_0^t (\pi'_s \sigma_s + Z'_s) dW - \frac{1}{2}\int_0^t \gamma^2 \|\pi'_s \sigma_s + Z'_s\|^2 ds} e^{\int_0^t v(s, \pi_s, Z_s) ds}, \end{aligned}$$

where  $v(t, \pi, z) = -\gamma \pi' \sigma_t \lambda_t - \gamma f(t, z) + \frac{1}{2} \gamma^2 \|\pi' \sigma_t + z'\|^2$ .

- ▶ We therefore seek for  $f$  such that  $v(t, \pi_t, Z_t) \geq 0$  for all  $\pi_t \in \mathcal{A}$  and  $v(t, \pi_t^*, Z_t) = 0$  for some  $\pi_t^* \in \mathcal{A}$ .
- ▶ Rearranging terms in  $v$ , we see that it suffices to take

$$f(t, z) = z \lambda_t - \frac{1}{2\gamma} \|\lambda_t\|^2 \quad (20)$$

$$\pi_t^* \sigma_t = \frac{\lambda_t}{\gamma} - Z_t \quad (21)$$

- ▶ This can be extended for the case of constrained portfolios.

# Reflected BSDEs

- ▶ Given a terminal condition  $\xi$ , a generator function  $f(t, y, z)$  and an obstacle  $C_t$  with  $C_T \leq \xi$ , a solution of a reflected BSDE is a triple  $(Y_t, Z_t, A_t)$  satisfying
  1.  $Y_t = \xi - \int_t^T f(s, Y_s, Z_s)ds - \int_t^T Z'_s dW_s + (A_T - A_t)$ ,
  2.  $Y_t \geq C_t$
  3.  $A_t$  is continuous, increasing,  $A_0 = 0$ , and  $\int_0^T (Y_t - C_t)dA_t = 0$ .
- ▶ **Proposition** (El Karoui et al - 1997): Under further square-integrability conditions on  $(Y_t, Z_t, A_t)$  we have that

$$Y_t = \operatorname{ess\,sup}_{\tau} E \left[ - \int_t^{\tau} f(s, Y_s, Z_s)ds + C_{\tau} 1_{\{\tau < T\}} + \xi 1_{\{\tau = T\}} | \mathcal{F}_t \right]$$

# The obstacle problem for PDEs

- Consider again the solution  $S_s^{t,x}$  for the forward SDE (11) and let

$$\xi = \Phi(S_T^{t,x})$$

$$C_s = g(s, S_s^{t,x})$$

$$f(s, y, z) = f(s, S_s^{t,x}, y, z)$$

- Then, under certain continuity, integrability and growth conditions for  $\Phi, g, f$ , it can be shown that the function  $u(t, x) = Y_t^{t,x}$  is a viscosity solution of the obstacle problem

$$\begin{aligned} \min[-u_t - \mathcal{L}u - f(t, x, u, \sigma' u_x), u(t, x) - h(t, x)] &= 0 \\ u(T, x) &= \Phi(x) \end{aligned}$$

## Third example: American options in a complete market

- ▶ Let  $dS_t = rS_t dt + \sigma S_t dW_t^Q$ .
- ▶ It is well-known that the price of an American put option on  $S_t$  is given by the Snell envelope

$$P_t = \operatorname{ess\,sup}_{\tau} E^Q[e^{-r(\tau-t)}(K - S_{\tau})^+ | \mathcal{F}_t].$$

- ▶ We can see that this corresponds to a reflected BSDE with

$$\begin{aligned} Y_t &= e^{-rt} P_t, & f(t, y, z) &= 0 \\ \xi &= e^{-rT}(K - S_T)^+, & C_t &= e^{-rt}(K - S_t)^+ \end{aligned}$$

- ▶ Moreover, setting  $u(t, S_t) = e^{-rt} P_t$ , we have that

$$\begin{aligned} \max[u_t + \mathcal{L}u, e^{-rt}(K - x)^+ - u(t, x)] &= 0 \\ u(T, x) &= e^{-rT}(K - S_T)^+ \end{aligned}$$

## The option to invest in an incomplete market

- ▶ Again let  $r_t = 0$  and consider a two-factor model where discounted prices are given by

$$\begin{aligned}dS_t &= \mu_1 S_t dt + \sigma_1 S_t dW_t^1 \\dV_t &= \mu_2 V_t dt + \sigma_2 V_t (\rho dW_t^1 + \sqrt{1 - \rho^2} dW_t^2)\end{aligned}$$

- ▶ In our previous notation this corresponds to

$$\sigma = \begin{pmatrix} \sigma_1 & 0 \\ \sigma_2 \rho & \sigma_2 \sqrt{1 - \rho^2} \end{pmatrix}, \quad \lambda = \begin{pmatrix} \mu_1 / \sigma_1 \\ \frac{1}{\sqrt{1 - \rho^2}} [\mu_2 / \sigma_2 - \rho \mu_1 / \sigma_1] \end{pmatrix}$$

- ▶ Here  $S_t$  represents the price of a traded asset, whereas  $V_t$  is the current value of a project.
- ▶ We then model investment in the project as an American call option on  $V$  with strike price equals to the sunk cost.

## Preferences

- ▶ Consider then an agent trying to solve the Merton problem

$$u^0(t, x) = \sup_{\pi} \mathbb{E}[-e^{-\gamma X_t^\pi} | X_t = x]$$

- ▶ Here  $\pi_t$  is the amount invested in the stock at time  $t$  and

$$dX_t = \pi_t \frac{dS_t}{S_t} = \pi_t \sigma (dW_t^1 + \lambda_1 ds).$$

- ▶ We denote the solution to this Merton problem by

$$M(t, x) = -e^{-\gamma x} e^{-\frac{\mu^2}{2\sigma^2}(T-t)}.$$

- ▶ Finally, consider the modified problem

$$u(t, x, v) = \sup_{\pi, \tau} \mathbb{E}[M(\tau, X_\tau^\pi + (V_\tau - I)^+) | X_t = x, V_t = v].$$

- ▶ The indifference price for the option to invest in the project is the value  $p$  satisfying

$$u^0(x) = u(x - p, v)$$

## System of reflected BSDEs

- From our previous example  $u^0(x) = -e^{-\gamma(x+Y_0^1)}$  where

$$Y_t^1 = - \int_t^T f^1(Z_t^1) dt - \int_t^T Z_t^1 \cdot dW_t, \quad (22)$$

for  $f^1(z_1, z_2) = z_1 \lambda_1 - \frac{\lambda_1^2}{2\gamma}$ .

- Similarly, we will show that  $u(x, v) = -e^{-\gamma(x+Y_0^2)}$  where

$$Y_t^2 = (V_T - I)^+ - \int_t^T f^2(Z_t^2) dt - \int_t^T Z_t^2 \cdot dW_t + (A_T - A_t)$$

$$Y_t^2 \geq (V_t - I)^+ + Y_t^1$$

$$A_0 = 0, \quad \int_0^T (Y_t^2 - (V_t - I)^+ - Y_t^1) dA_t = 0.$$

for  $f^2(z_1, z_2) = z_1 \lambda_1 - \frac{\lambda_1^2}{2\gamma} - \frac{\gamma}{2} z_2$ .

## Sketch of the proof

- ▶ For this choices, it follows that  $R_t^\pi = -e^{\gamma(X_t^\pi + Y_t^2)}$  is a supermartingale for any  $\pi$ .
- ▶ Now let  $0 \leq \tau \leq T$  be an arbitrary stopping time,  $\pi \in \mathcal{A}_{[0,\tau]}$  and  $\bar{\pi} \in \mathcal{A}(\tau, T]$ . From the dynamic principle satisfied by  $Y_t^1$  it follows that

$$\mathbb{E} \left[ -e^{-\gamma \left( X_\tau^\pi + (V_\tau - I)^+ + \int_\tau^T \bar{\pi} \frac{dS}{S} \right)} \right] \leq -e^{-\gamma \left( X_\tau^\pi + (V_\tau - I)^+ + Y_\tau^1 \right)}$$

- ▶ On the other hand, because  $-e^{-\gamma x}$  is increasing we have that

$$\begin{aligned} \mathbb{E} \left[ -e^{-\gamma \left( X_\tau^\pi + (V_\tau - I)^+ + Y_\tau^1 \right)} \right] &\leq \mathbb{E} \left[ -e^{-\gamma \left( X_\tau^\pi + Y_\tau^2 \right)} \right] \\ &\leq -e^{-\gamma (x + Y_0^2)} \end{aligned}$$

- ▶ We obtain equalities by setting

$$\begin{aligned} \tau^* &= \inf \{ 0 \leq t \leq T : Y_t^2 = (V_t - I)^+ + Y_t^1 \} \\ \pi_t^* \sigma &= \begin{cases} \lambda_1/\gamma - Z_{1,t}^2 & 0 \leq t \leq \tau^* \\ \lambda_1/\gamma - Z_{1,t}^1 & \tau < t \leq T \end{cases} \end{aligned}$$



# The indifference price process

- ▶ From the definition it is then clear that  $p = Y_0^2 - Y_0^1$ .
- ▶ Moreover, we have that the process  $p_t := Y_t^2 - Y_t^1$  satisfies the reflected BSDE

$$p_t = (V_T - I)^+ - \int_t^T f(Z_t) dt - \int_t^T Z_t \cdot dW_t + (A_T - A_t)$$

$$p_t \geq (V_t - I)^+, \quad A_0 = 0, \quad \int_0^T (p_t - (V_t - I)^+) dA_t = 0,$$

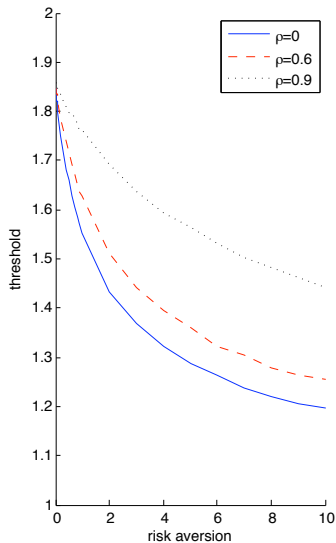
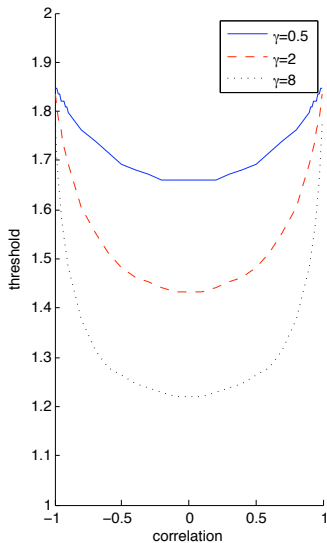
where  $f(z_1, z_2) = z_1 \lambda_1 + \frac{\gamma}{2}(z_2)^2$

- ▶ We can then characterize the indifference price as the initial value of the viscosity solution of an obstacle problem and calculate it numerically.

## Sensitivities of indifference price

- ▶ Using comparison results for solutions of reflected BSDEs we can deduce the following properties for both the indifference price and the investment threshold.
- ▶ If  $|\rho_1| \leq |\rho_2|$  then  $p(\rho_1) \leq p(\rho_2)$ .
- ▶ If  $\gamma_1 \leq \gamma_2$  then  $p(\gamma_1) \geq p(\gamma_2)$ .
- ▶ Define  $\delta := \bar{\mu}_2 - \mu_2$ , where  $\bar{\mu}_2$  is the equilibrium rate for a financial asset with volatility  $\sigma_2$ .
- ▶ If  $-\frac{\sigma_2^2}{2} \leq \delta_1 \leq \delta_2$  then  $p(\delta_1) \geq p(\delta_2)$ .
- ▶  $p$  is an increasing function of  $\sigma_2$  for  $\delta > 0$ , but it is decreasing in  $\sigma_2$  when  $\delta < 0$ .

# Dependence with Correlation and Risk Aversion



# Dependence with Dividend Rate

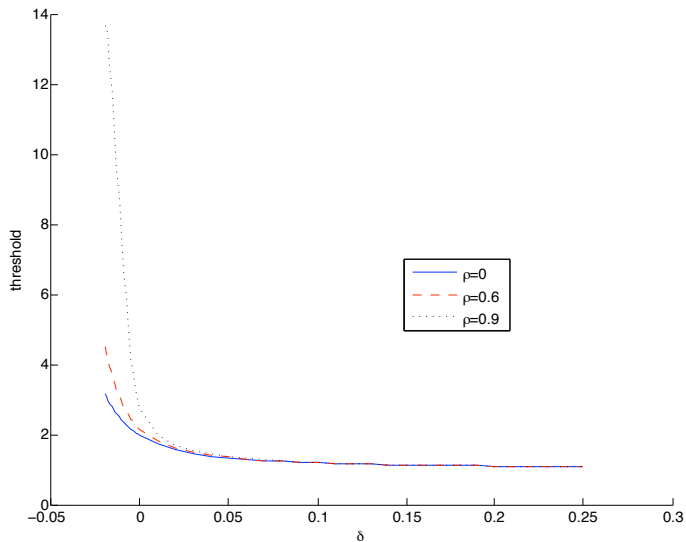


Figure 1: Dependence of the threshold on the dividend rate  $\delta$  for different values of  $\rho$ .

# Dependence with Volatility

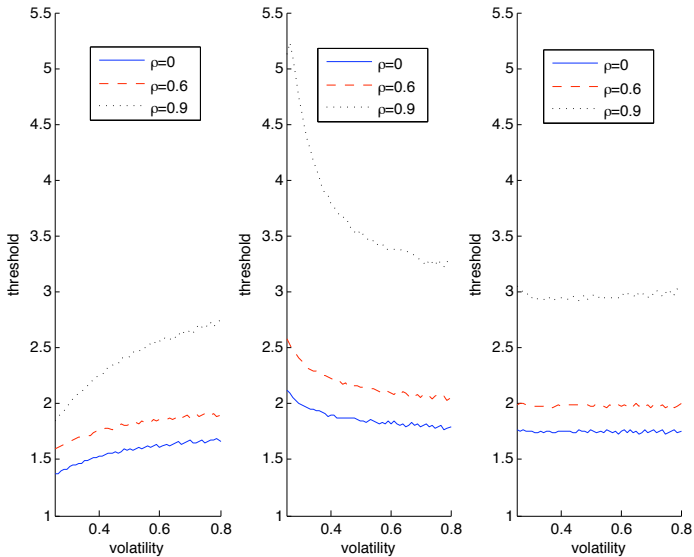
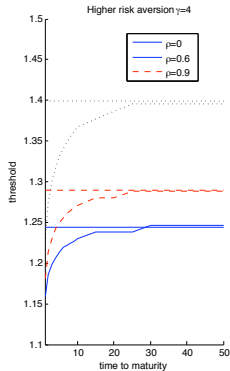
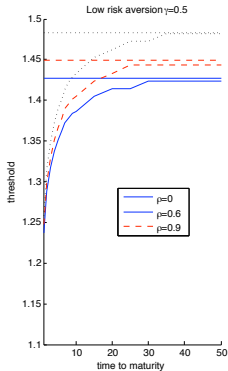


Figure 1: Dependence of threshold on volatility for different  $\rho$  values.

# Dependence with Time to Maturity



# Depreciation

- Instead of the project value itself, we can model the output cash-flow rate

$$dP_t = \mu_2 P_t dt + \sigma_2 P_t (\rho dW_t^1 + \sqrt{1 - \rho^2} dW_t^2)$$

- If the project has fixed lifetime  $\bar{T}$  from moment of investment, then

$$V(P_t) = E \left[ \int_0^{\bar{T}} e^{-\bar{\mu}_2 t} P_s ds \right] = \frac{P_t}{\delta} [1 - e^{-\delta \bar{T}}]$$

- If the project **expires** at an exponentially distributed time  $\tau$ , then

$$V(P_t) = E \left[ \int_0^{\tau} e^{-\bar{\mu}_2 t} P_s ds \right] = \frac{P_t}{\lambda + \delta}$$

## The abandonment option

- ▶ The previous framework ignores the possibility of negative cash flows arising from the active project, for instance, when operating costs exceed the revenue.
- ▶ For a constant operating cost rate  $C$  (and no depreciation), we have that

$$V(P_t) = E \left[ \int_t^\infty e^{-\bar{\mu}_2 s} P_s ds \right] - \int_t^\infty e^{-rs} C ds = \frac{P_t}{\delta} - \frac{C}{r}.$$

- ▶ We now suppose that the active project can be abandoned for a fixed cost  $E$  and later restarted at a fixed cost  $I$ .
- ▶ Notice that  $E$  can be somewhat negative if there is some **scrap value** to the project, as long as  $-I < E < 0$ .
- ▶ How can we value the combine entry/exit options ?



# Investment strategies and stopping times

- ▶ An entry/exit strategy in this setting is a process

$$\xi_t = \sum_{n \geq 1} \mathbf{1}_{\{\tau_{2n-1} \leq t < \tau_{2n}\}}$$

where  $\tau_0 = 0$ ,  $\tau_{2n-1}$  are investment times and  $\tau_{2n}$  are abandonment time.

- ▶ For a given  $\xi$ , we consider the wealth process

$$X_t^{\pi, \xi} = x + \int_0^t \pi \sigma (dW_t^1 + \lambda_1 dt) + \int_0^t \xi_t (P_t - C) dt \quad (23)$$

# Utility valuation

- We can then show that

$$u(t, x, P) = \sup_{\pi, \xi} E \left[ -e^{-\gamma(X^{\pi, \xi} + \chi^\xi | X_t^{\pi, \xi} = x)} \right] = -e^{x + Y_0^2},$$

where  $\chi^\xi = \xi \max(V_T, -E) + (1 - \xi) \max(V_T - I, 0)$

- Here  $Y_0^2$  is the solution of the following system of reflected BSDE

$$Y_t^1 = \max(V_T - I, 0) - \int_t^T f^1(Z_t^1) dt - \int_t^T Z_t^1 \cdot dW_t + (A_T^1 - A_t^1)$$

$$Y_t^2 = \max(V_T, -E) - \int_t^T f^2(Z_t^2) dt - \int_t^T Z_t^2 \cdot dW_t + (A_T^2 - A_t^2)$$

$$Y_t^2 \geq Y_t^1 - I, \quad Y_t^1 \geq Y_t^2 - E, \quad A_0^1 = A_0^2 = 0$$

$$\int_0^T (Y_t^1 - Y_t^2 + E) dA_t^1 = 0 \quad \int_0^T (Y_t^2 - Y_t^1 + I) dA_t^2 = 0$$